

## Net profit of EUR 5.3 million and strong cash flows for the year

28 February 2017 Year-end 2016 report

Presenters: Gustav Hultgren, CEO, and Fredrik Olsson, CFO

DDM Holding AG (Nasdaq First North Stockholm: DDM) and DDM Treasury Sweden AB (publ) (NGM: DDM1)





















# Agenda



Company overview

Key developments

Financial recap 2016



### The business model

### Knowledge and relations builds our success



Distressed assets
Performing &
Non-performing

Acquisition and collection of distressed assets

Acquisition of distressed assets

Asset management

**Debt collection** 

### Favored partner:

DDM is the expert providing know-how and best practice

### Managing the process:

Strong controls via automated processes for performance and compliance

### Outsourcing:

Established debt collection network throughout CEE

Deal sourcing: Opportunistic approach the key value driver, both for profitability and growth

Relations: Strong relationships across the region and a credible buyer

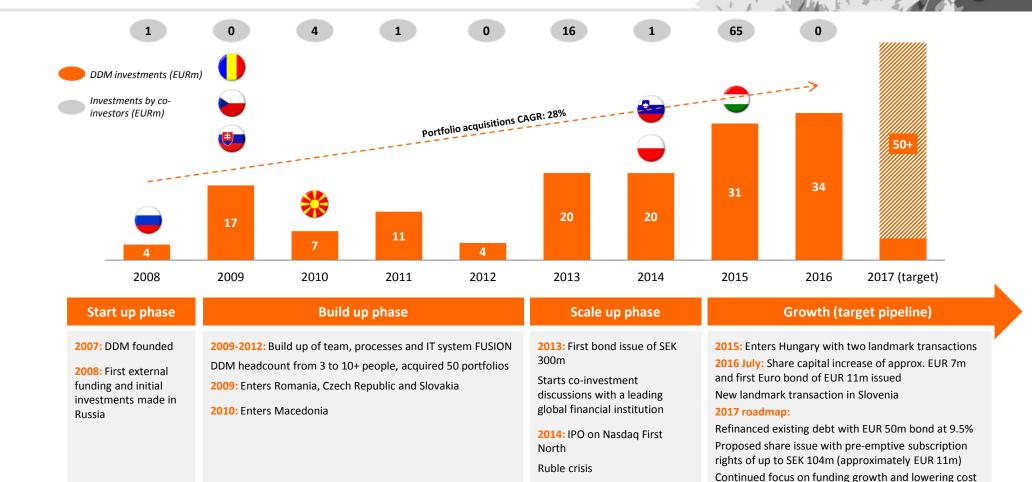
**Processes:** DDM manages the collection process through its proprietary IT system and outsources collections to the optimal partner

Scalability: Cross regional relationships for quick market entry and flexibility



### Company

### Proven track record and roadmap



28 February 2017

**Enters Poland and Slovenia** 

of capital

Capitalise on strong market opportunities in Central and Eastern Europe reflected in current pipeline



# Agenda



Company overview

Key developments

Financial recap 2016



## Key developments

Q4 2016



### **Summarizing the quarter**

- Continued strong performance from cornerstone portfolios
  - Operational strength in management of portfolios
- Further loan repayments of approx. EUR 1.6M
  - A further EUR 3.4M was repaid in January 2017
- Cash flows continued to be significantly stronger following the acquisition in Slovenia



Company headquarters in Switzerland

Invested markets



### Key developments

### Full Year 2016



#### Summarizing the year

- 1,940,298 new shares were issued in a share capital increase, resulting in total cash proceeds of approx. EUR 7M (approx. SEK 65M) before transaction costs
- New EUR-denominated bond of EUR 11M at 13% interest issued in July
- Landmark portfolio acquisition in Slovenia in July
- Strong performance from recent acquisitions, resulting in significant cash flows
- Loan repayments of approx. EUR 9.2M in H2 2016



Company headquarters in Switzerland

Invested markets



## DDM | Since the end of the year



### Since the end of the year

- Further loan repayments of approx. EUR 3.4M were made in January
- Further portfolio acquisition in the Czech Republic
  - This was the third portfolio that we have acquired from the seller, confirming DDM's reputation as a trustworthy buyer
- EUR 50M of senior secured bonds at 9.5% were issued by DDM Debt
   AB in January
  - Used to refinance existing debt within the DDM Group
  - Future portfolio acquisitions
- Proposed share issue with pre-emptive subscription rights of up to SEK 104M (approximately EUR 11M) to facilitate the issuance of more debt and support future growth
- Future investments
  - Preparations for transaction-closing following new funding
  - Investment target of EUR 50M+ for 2017



Company headquarters in Switzerland

Invested markets



# Agenda



Company overview

Key developments

Financial recap 2016



# 2016 Financial Summary



EUR M	Q4 2016	Q4 2015	Change, %	Full Year 2016	Full Year 2015	Change, %
Net collections	10.4	15.9	-34	34.2	27.5	+24
Cash EBITDA	8.7	14.2	-38	29.3	21.7	+35
Operating profit	3.0	8.1	-63	9.8	10.0	-1
Net profit for the period	1.9	4.8	-61	5.3	1.8	+189
Cash flow from operating activities before working capital changes	7.0	(4.3)	n/a	20.2	(2.5)	n/a





## Financial Summary



EUR M	31 December 2016	31 December 2015	Change, %
Total assets	66.4	55.2	+20
Cash and cash equivalents	10.6	3.4	+213
Distressed asset portfolios and other long-term receivables from investments	43.9	40.6	+8
Total shareholders' equity and liabilities	66.4	55.2	+20
Total liabilities	45.8	46.9	-2
Total shareholders' equity	20.6	8.3	+148
Net Debt*	28.8	33.4	-14
	31 December 2016	31 December 2015	Change, %
Gross ERC 120 months	79.6	72.2	+11
Interest coverage ratio **	5.4x	4.3x	+24

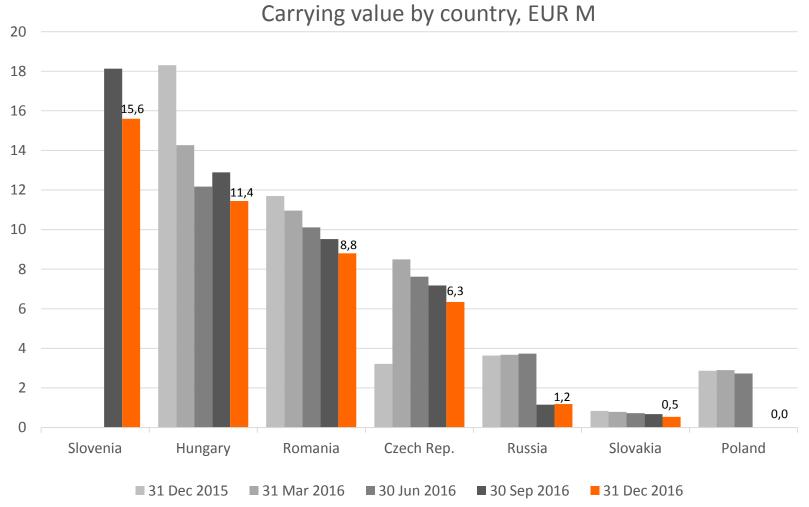
<sup>\*</sup> Long-term and short-term loans, liabilities to credit institutions (bank overdrafts) minus cash and cash equivalents

<sup>\*\*</sup> EBITDA to interest expense ratio (includes non-cash collections)



## DDM | Slovenia now our largest market



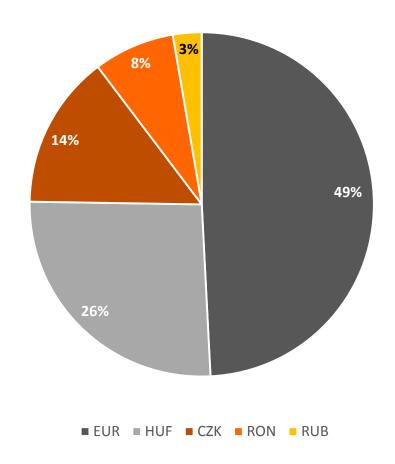




# DDM | Almost 50% of the portfolio book value is EUR denominated



### Carrying value by currency, % of total

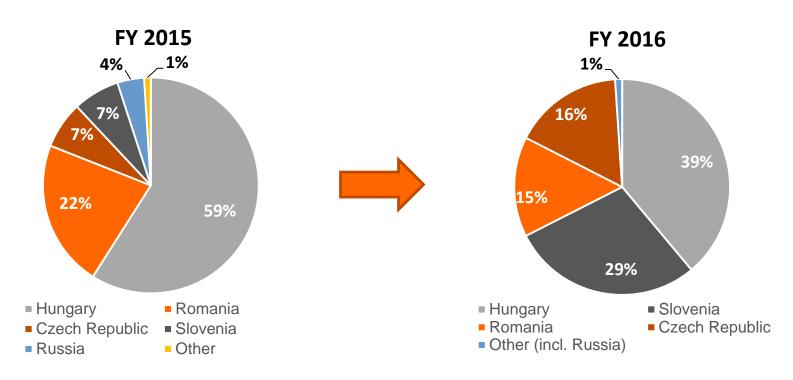




## DDM

# Opportunistic deal focus on the Central and Eastern European region changing composition of collections

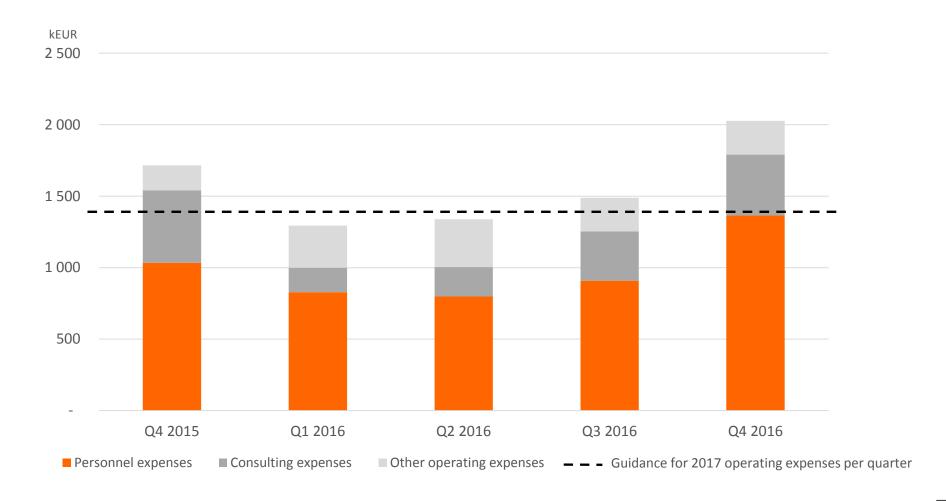
# Net collections by country, % FY 2015 vs. FY 2016





# DDM | Operating expenses

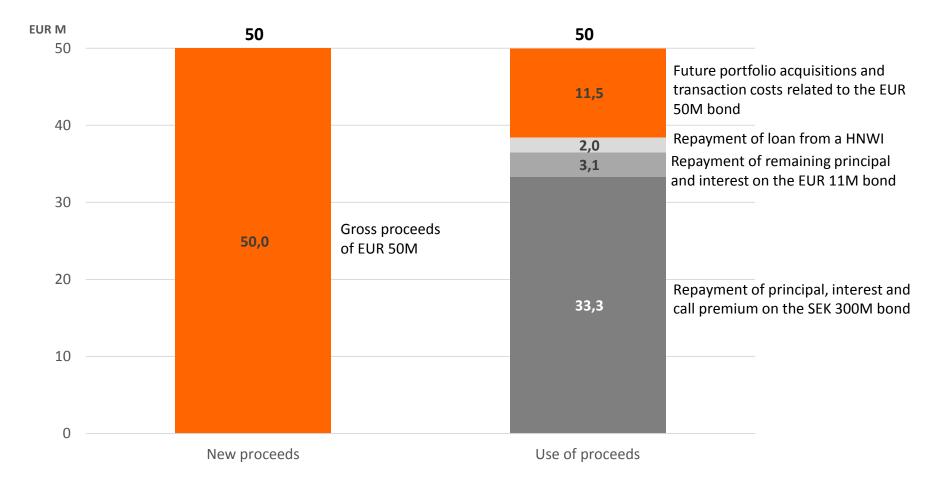






## DDM Use of proceeds - refinancing



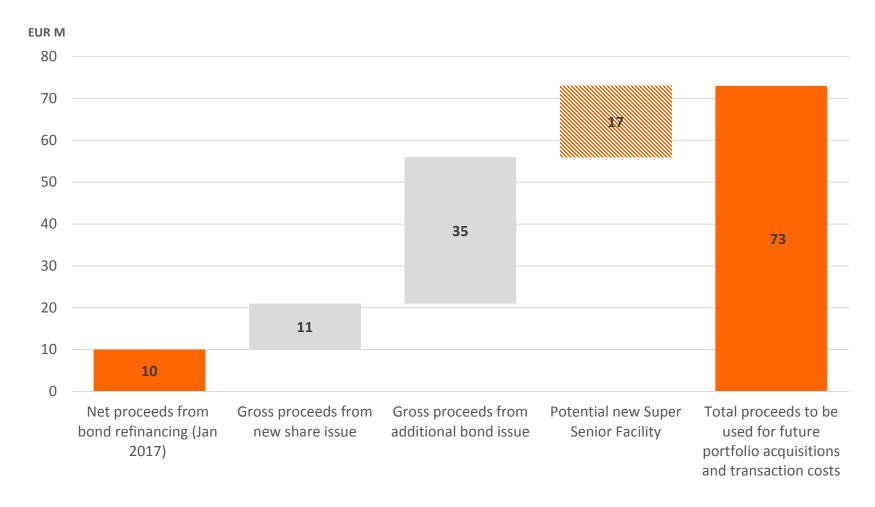


Write-off of about EUR 2M of capitalized transaction costs relating to the old bonds



# DDM Funding growth in 2017





Note: all figures are approximate



### DDM | 2017



- Multiple interesting opportunities in both existing and new markets
- Due diligence under way on a number of large portfolios where the company is in an advanced stage of the sales process
- Several portfolio transactions expected to close in Q2 and Q3 2017
- Portfolio investments to exceed EUR 50M for 2017
- Portfolios expected to have profitability in line with guidance





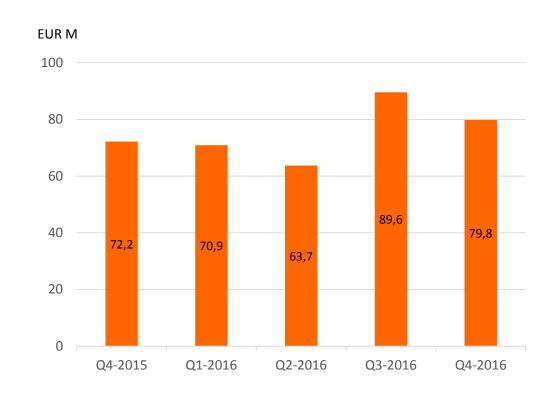
### **ERC**

## 120-months gross Estimated Remaining Collections

#### **Estimated Remaining Collections (ERC)**

Estimated Remaining Collections refers to the sum of all future projected cash collections from acquired portfolios.

- +11% vs. Q4 2015
- Continued focus on growth
- Primary KPI for portfolio growth
- Industry measure

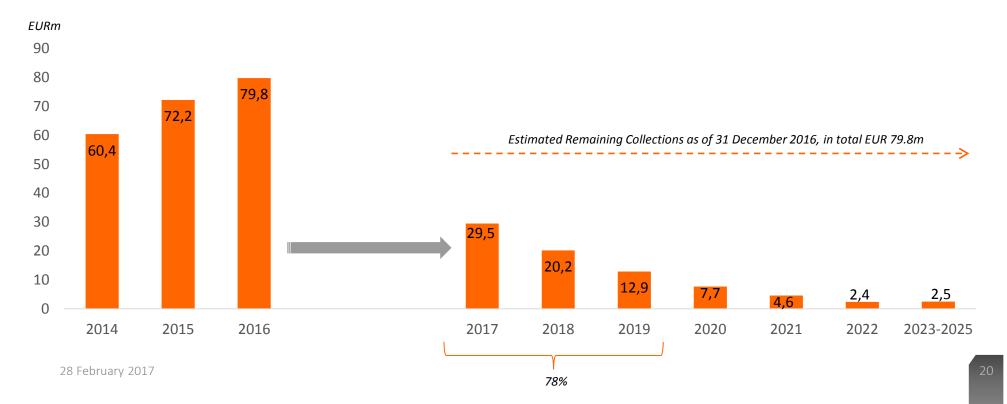




## ERC 120-months gross Estimated Remaining Collections

### Historic 120-months gross ERC and projected future collection on existing portfolios, Q4 2016

- The relatively short tail is primarily due to the fact that a few recently acquired portfolios consist of performing loans
- Commission rate: ~ 23%
- Amortization rate (amortization/gross collections): ~ 55%
- ERC does not include revenues from management fees





# DDM 2016 Guidance and Targets



Guidance	Portfolio investments to exceed EUR 30m during financial year 2016
FY 2016	Portfolio investments of EUR 33.8M
Financial targets	Maintain an EBIT margin (LTM EBIT / LTM Revenue on invested assets and Revenue from management fees) above 50%
	Gross Estimated Remaining Collections (ERC) growth year-on-year above 25%
LTM Q4 2016	EBIT margin of 61%
	Gross ERC growth year-on-year of 11%

LTM = Last twelve months



## DDM 2017 Guidance and Targets



Guidance

Portfolio investments to exceed EUR 50m for 2017

Operating expenses of EUR 5.6m for 2017

Financial targets

Maintain an EBIT margin (LTM EBIT / LTM Revenue on invested assets and Revenue from management fees) above 50%

Gross Estimated Remaining Collections (ERC) growth year-on-year above 25%



### DDM | Key takeaways



- Net profit of EUR 5.3M for the year
- Cash flows continued to be significantly stronger following the acquisition in Slovenia
- EUR 50M of senior secured bonds at 9.5% were issued by DDM Debt AB in January, significantly lower than our previous cost of funding
  - Used to refinance existing debt within the DDM Group
  - Future portfolio acquisitions
- Proposed share issue with pre-emptive subscription rights of up to SEK 104M (approximately EUR 11M)

Facilitating the issuance of more debt

28 February 2017 23



### Q&A

# Thank you for your attention



# Extraordinary General Meeting: 8 March 2017

Annual report 2016: 31 March 2017

Interim report January – March 2017 expected to be published on 11 May 2017





















DDM Holding AG
Schochenmühlestrasse 4
CH-6340 Baar
Switzerland
Telephone: +41 41 766 1420
investor@ddm-group.ch

This presentation has been prepared by DDM Holding AG ("DDM") solely for information purposes only and as per the indicated date. DDM does not undertake any obligation to correct or update the information or any statements made therein. Certain statements in this presentation are forward-looking and are subject to risks and uncertainties. Nothing contained herein shall constitute any representation or warranty as to accuracy or completeness. DDM has not made any independent verification of the information obtained from third parties. Nothing in this material shall be construed as an offer or solicitation to buy or sell any security or product, or to engage in or refrain from engaging in any transaction. DDM does not accept any liability whatsoever arising from or in connection with the use of this information. Save as by prior approval in writing, this material any not be copied, transmitted or disclosed, whether in print, electronic or any other format. All rights to the material are reserved.



# Appendix



## Appendix



### DDM

## Illustrative example of future acquisition\*

Implied invested amount: 100

Gross collections: 1.82 x invested amount (partially securitized portfolio)

Implied gross IRR: 30%

EUR M	Y1	Y2	Y3	Y4	Y5	Y6 – Y10	Y1 – Y10
Cash flow distribution	32%	24%	18%	14%	7%	4%	100%
Gross collections	59	45	33	26	12	7	182
Amortization**	-27	-24	-19	-17	-8	-5	-100
Amortization rate (Amortization / Gross collections)	45%	53%	57%	66%	70%	73%	55%

<sup>\*</sup> This example is for illustration purposes only. Future portfolio acquisitions will have different characteristics and investment metrics, depending on e.g. underlying assets, performing vs. non-performing, securitized.

<sup>\*\*</sup> Amortization equals the change in the carrying value in each year. The change in the carrying value is a function of the change of the estimated present value of future collections from the portfolio, estimated as the cash-flow from gross collections less collection costs, discounted at an estimated effective interest rate (IRR).