

## Milestone transactions, strong portfolio performance and significantly increased investment guidance

3 August 2017 Q2 and half year 2017 report

Presenters: Gustav Hultgren, CEO, and Fredrik Olsson, CFO

DDM Holding AG (Nasdag First North, Stockholm: DDM) and DDM Debt AB (publ) (Nasdag Stockholm: DDM2)





















## Agenda



### Company overview

Key developments

Financial recap January – June 2017



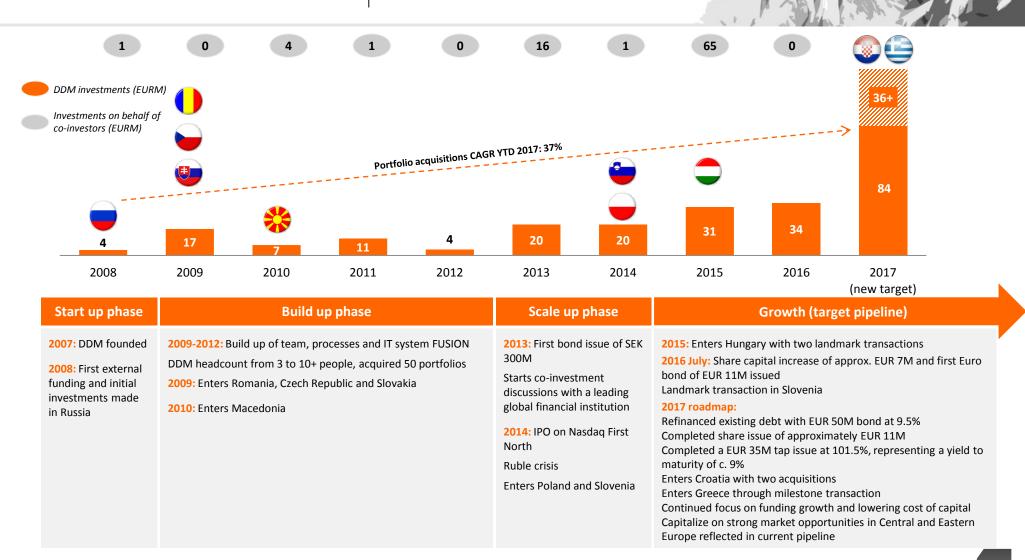
## DDM | Key takeaways – milestone transactions and strong portfolio performance

- Milestone transactions:
  - Croatia: two portfolio acquisitions totaling EUR 28M
    - Secured portfolios: corporate and retail
  - Greece: investment commitment of c. EUR 50M
    - One of the first and largest NPL transactions in Greece
    - Establishing first mover advantage in the country with the highest NPL ratio in Europe
- Significant growth achieved
  - Exceeded annual investment target by 68% YTD
  - Revising 2017 full-year investment target to EUR 120M (+140%)
- Strong portfolio performance in Q2
  - Net collections increased 67% y-o-y
  - Net profit of EUR 0.7M



#### DDM

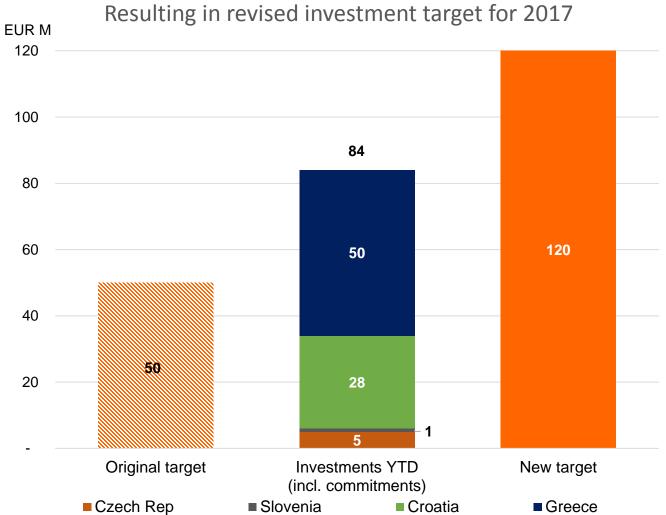
### 2017: significant increase in investments





## DDM Investments in 2017 – significantly exceeding original target







## Agenda



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### Key developments

Q2 2017



#### Summarizing the quarter

- Entered Croatia through two portfolio acquisitions
  - Total investments of EUR 28M
- Continued strong portfolio performance
  - Hungary and Slovenia with strong contributions
  - Net profit of EUR 0.7M
- EUR 35M tap issue in April under the EUR 85M senior secured bond framework
  - At a price of 101.5%, representing a yield to maturity of c. 9%
  - Continuing to lower DDM's funding cost
- Announced intention to apply for a listing of the Company's shares on Nasdaq Stockholm's main market



Company headquarters in Switzerland

Invested markets



### Key developments

### Since the end of the quarter



#### Since the end of the quarter

- Entered Greece through a milestone transaction
  - Investment commitment of c. EUR 50M
  - Very large underlying portfolio with a nominal value of about EUR 1.3BN
  - Secured and unsecured
  - Retail and corporate receivables
- Future investments
  - Pipeline continues to show strength about EUR 900M
  - Updated investment target of EUR 120M (+140%) for 2017



Company headquarters in Switzerland

Invested markets



## DDM

Market Depth - Greece offering very significant future opportunities





### Greece | Milestone transaction



- Entered Greece through a milestone transaction
- One of the first and largest transactions in the Greek NPL market
- Establishing a first mover advantage in the country with the highest NPL ratio in Europe
- The Greek NPL volume is estimated to be greater than EUR 130BN
- Offers significant opportunities in the coming years

#### **Investment:**

- Investment commitment: c. EUR 50M
- Very large underlying portfolio with a nominal value of about EUR 1.3BN
- Secured and unsecured
- Retail and corporate receivables
- Includes one of the very few servicing licenses in Greece
- Potential for future transactions



### Croatia

### Two significant acquisitions



- Entered Croatia following significant due diligence work
- Strong potential for future growth
- Expanding our footprint across the region, in line with strategy
- Established relationships with experienced collection partners

#### **Investment 1:**

- Investment: c. EUR 7M
- Financed by cash on hand
- Secured consumer receivables

#### **Investment 2:**

- Investment: c. EUR 21M
- Financed by cash on hand
- Secured corporate receivables
- Subject to regulatory approval



## Agenda



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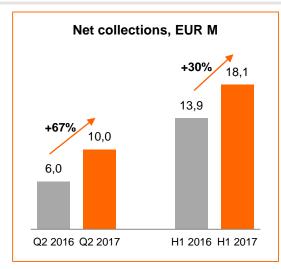
Financial recap January – June 2017

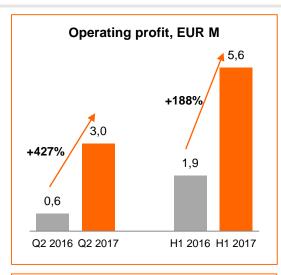


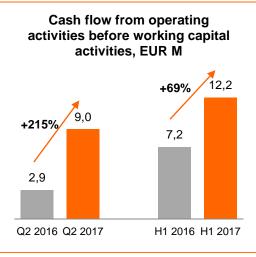
## Strong H1 2017

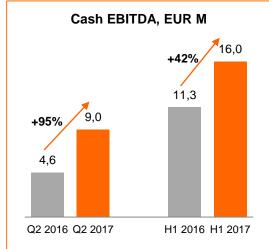
### **Financial Summary**

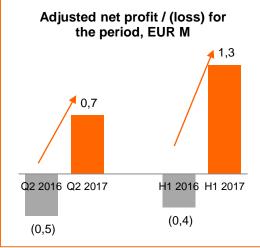


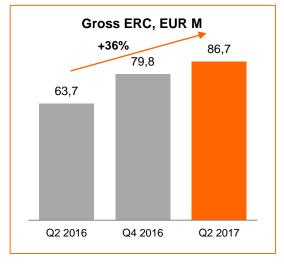








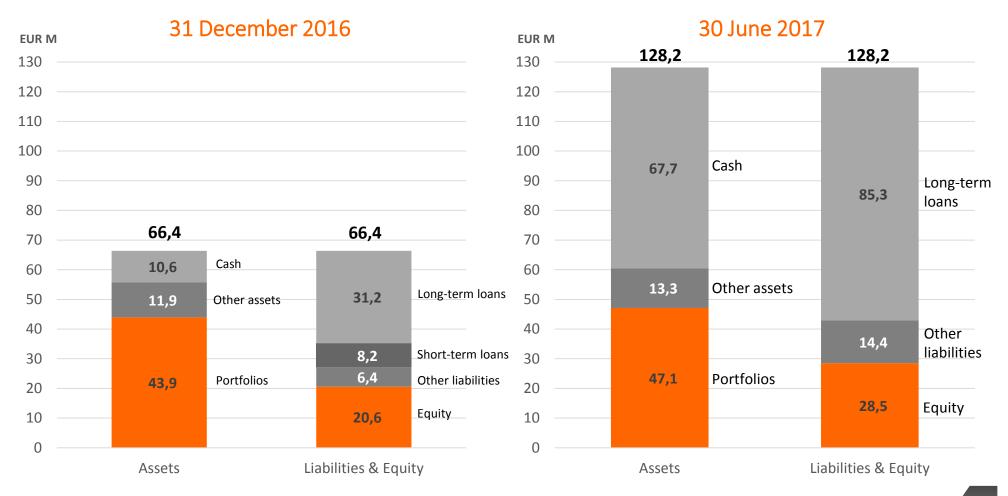




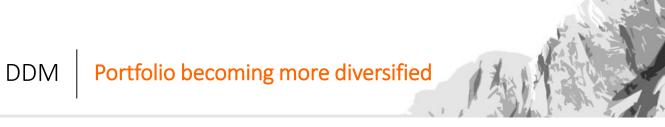


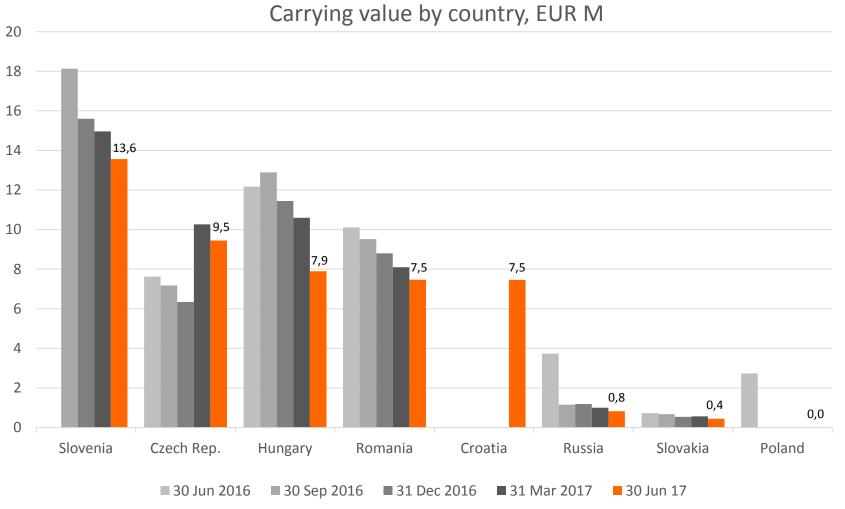
## DDM | Significant growth achieved in H1 2017 - doubled in size

### Balance sheet structure at 30 June 2017 compared to 31 December 2016







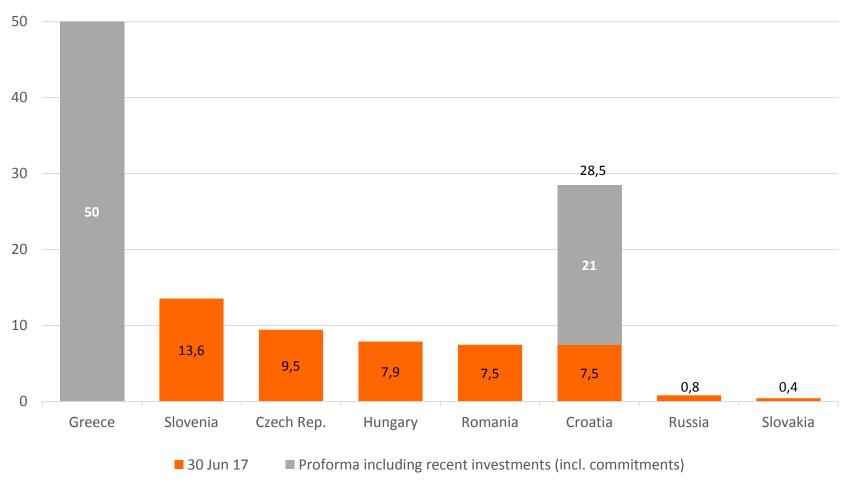




## DDM | Portfolio composition changing following recent acquisitions



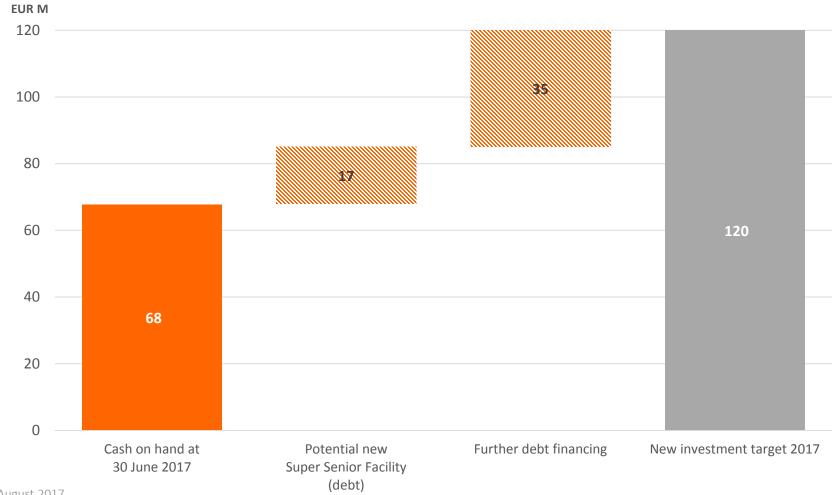
### Proforma carrying value by country, EUR M





#### Funding 2017 investment target DDM







## DDM | 2017 Guidance and Targets - revised investment target for 2017



Guidance	Portfolio investments of EUR 120M for 2017  Operating expenses of EUR 6M for 2017					
H1 2017	Portfolio investments (incl. commitments) of about EUR 84M YTD  Operating expenses of EUR 3.1M					
Financial targets	Maintain an EBIT margin (LTM EBIT / LTM Revenue on invested assets and Revenue from management fees) above 50%  Gross Estimated Remaining Collections (ERC) growth year-on-year above 25%					
LTM Q2 2017	EBIT margin of 67%  Gross ERC growth year-on-year of 36%					

LTM = Last twelve months



## DDM | Key takeaways – milestone transactions and strong portfolio performance

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### Q&A

## Thank you for your attention



Interim report January – September 2017: 2 November 2017
Q4 and full year report January – December 2017: February 2018
Annual report 2017: March 2018





















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### Appendix



## DDM

## Knowledge and relations build our success



Consumer and corporate assets

Distressed assets
Performing &
Non-performing

Acquisition and collection of distressed assets

Acquisition of distressed assets

Asset management

Debt collection

Favoured partner:
 DDM is the expert
 providing know-how and
 best practice

Managing the process:
 Strong controls via automated processes for performance and compliance

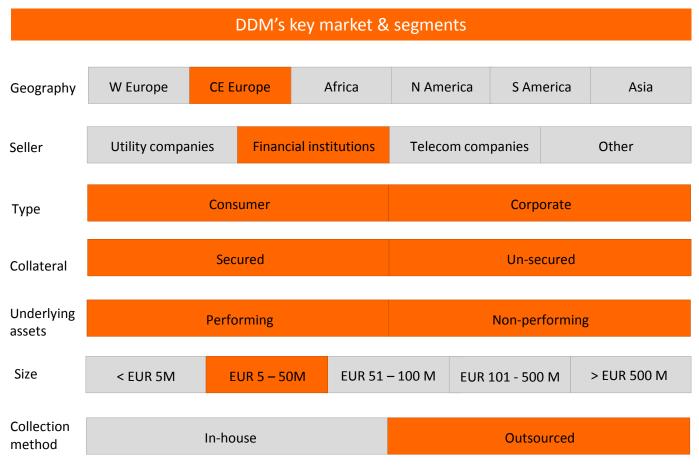
Outsourcing:
 Established debt
 collection network
 throughout CEE

Knowledge	Extensive local sector experience across the internal organisation
Deal sourcing	Structured yet opportunistic approach the key value driver, both for profitability and growth
Relations	Strong relationships with reputable sellers of debt portfolios across the region and a credible buyer
Processes	DDM manages the collection process through its proprietary IT system and outsources collections to the optimal partner
Scalability	Cross regional relationships for quick market entry and flexibility



## DDM | Competitive landscape





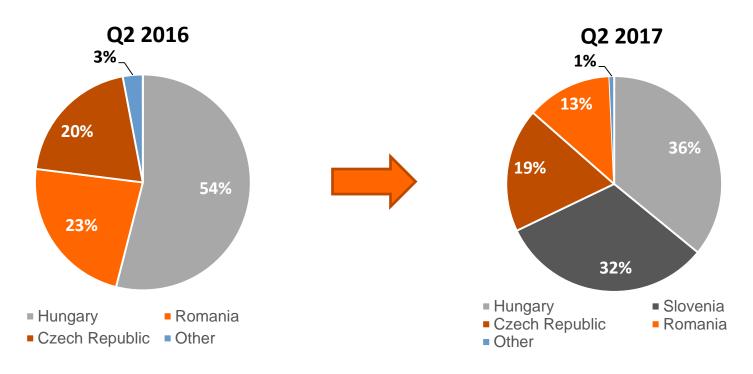
DDM's activities are shown in orange



## DDM

## Opportunistic deal focus on the Central and Eastern European region changing composition of collections

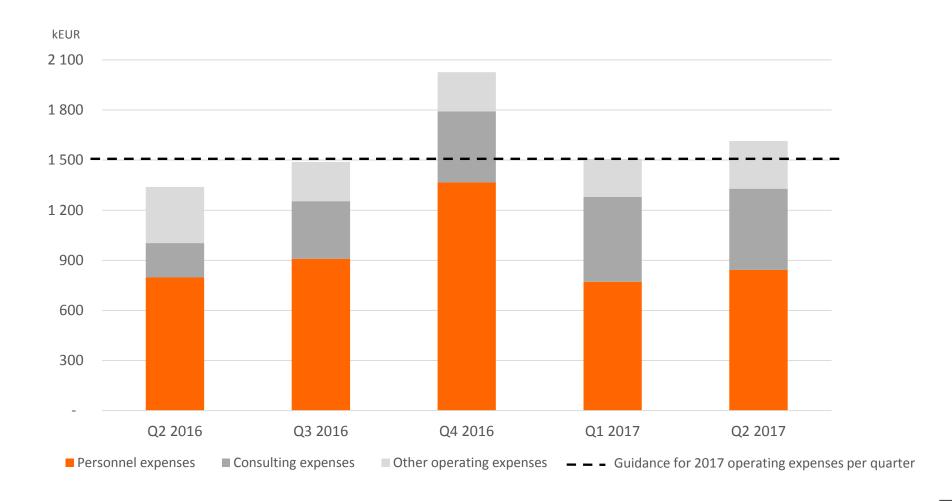
## Net collections by country, % Q2 2016 vs. Q2 2017





## DDM | Operating expenses



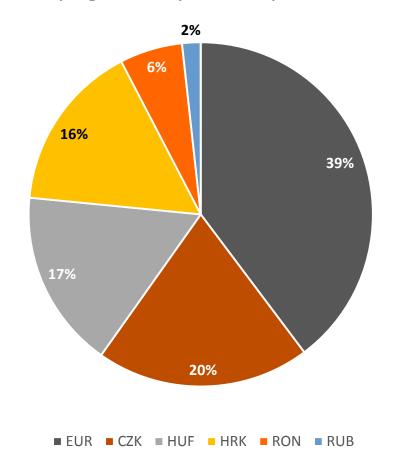




# DDM EUR denominated share of the portfolio book value will increase in Q3



## Carrying value by currency, % of total





#### DDM

### Illustrative example of future acquisition\*

Implied invested amount: 100

Gross collections: 1.82 x invested amount (partially securitized portfolio)

Implied gross IRR: 30%

EUR M	Y1	Y2	Y3	Y4	Y5	Y6 – Y10	Y1 – Y10
Cash flow distribution	32%	24%	18%	14%	7%	4%	100%
Gross collections	59	45	33	26	12	7	182
Amortization**	-27	-24	-19	-17	-8	-5	-100
Amortization rate (Amortization / Gross collections)	45%	53%	57%	66%	70%	73%	55%

<sup>\*</sup> This example is for illustration purposes only. Future portfolio acquisitions will have different characteristics and investment metrics, depending on e.g. underlying assets, performing vs. non-performing, securitized.

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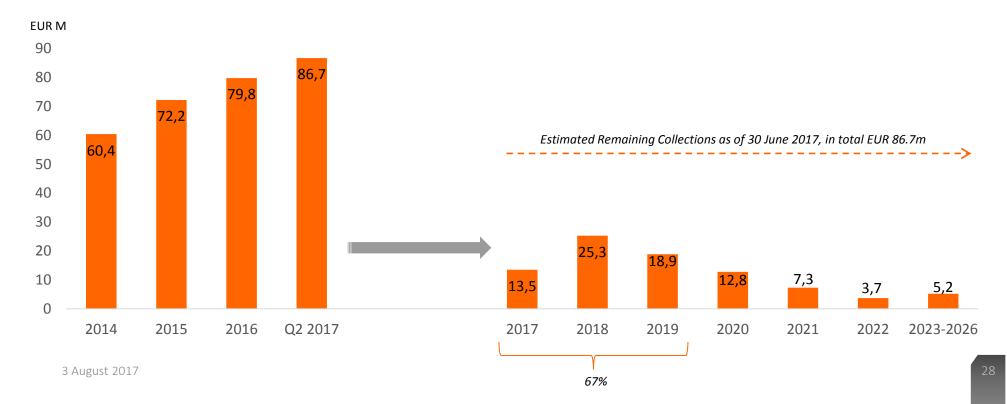
<sup>\*\*</sup> Amortization equals the change in the carrying value in each year. The change in the carrying value is a function of the change of the estimated present value of future collections from the portfolio, estimated as the cash-flow from gross collections less collection costs, discounted at an estimated effective interest rate (IRR).



## ERC 120-months gross Estimated Remaining Collections

#### Historic 120-months gross ERC and projected future collection on existing portfolios, 30 June 2017

- The relatively short tail is primarily due to the fact that a few recently acquired portfolios consist of performing loans
- Commission rate: ~ 23%
- Amortization rate (amortization/gross collections): ~ 55%
- ERC does not include revenues from management fees





### DDM Group structure



