

# Significant increase in ERC and new revolving credit facility supporting continued rapid expansion

2 November 2017

Q3 and YTD report January – September 2017

Presenters: Andreas Tuczka, CEO, and Fredrik Olsson, CFO

DDM Holding AG (Nasdaq First North, Stockholm: DDM) and DDM Debt AB (publ) (Nasdaq Stockholm: DDM2)



















### Agenda



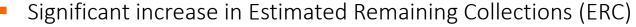
### Company overview

Key developments

Financial recap January – September 2017



# DDM | Key takeaways – Significant increase in ERC and new revolving credit facility



Increase of 219% since 31 December 2016

Transactions completed:

Greece: EUR 50M

Czech Republic: EUR 12M

Croatia: second acquisition completed in October (EUR 21M)

Secured a EUR 17M super senior revolving credit facility:

With a Swedish bank

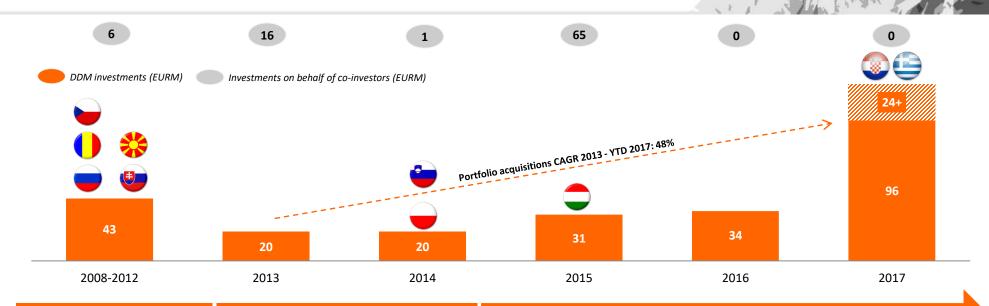
Continuing to lower the cost of funding

Supporting continued rapid expansion



#### DDM

### 2017: significant increase in investments



#### Start up and Build up phases

#### 2007: DDM founded

2008: First external funding and initial investments made in Russia

2009-2012: Build up of team, processes and IT system FUSION

DDM headcount from 3 to 10+ people, acquired 50 portfolios

**2009:** Enters Romania, Czech Republic and Slovakia

2010: Enters Macedonia

#### Scale up phase

2013: First bond issue of SEK 300M

Starts co-investment discussions with a leading global financial institution

2014: IPO on Nasdaq First North

Enters Poland and Slovenia

#### **Growth (target pipeline)**

2015: Enters Hungary with two landmark transactions

**2016 July:** Share capital increase of approx. EUR 7M and first Euro bond of EUR 11M issued Landmark transaction in Slovenia

#### 2017 roadmap:

Refinanced existing debt with EUR 50M bond at 9.5%

Completed share issue of approximately EUR 11M

Completed a EUR 35M tap issue at 101.5%, representing a yield to maturity of c. 9%

Enters Croatia with two acquisitions

Enters Greece, investing EUR 50M

Secured a super senior revolving credit facility of EUR 17M

Continued focus on funding growth and lowering cost of capital

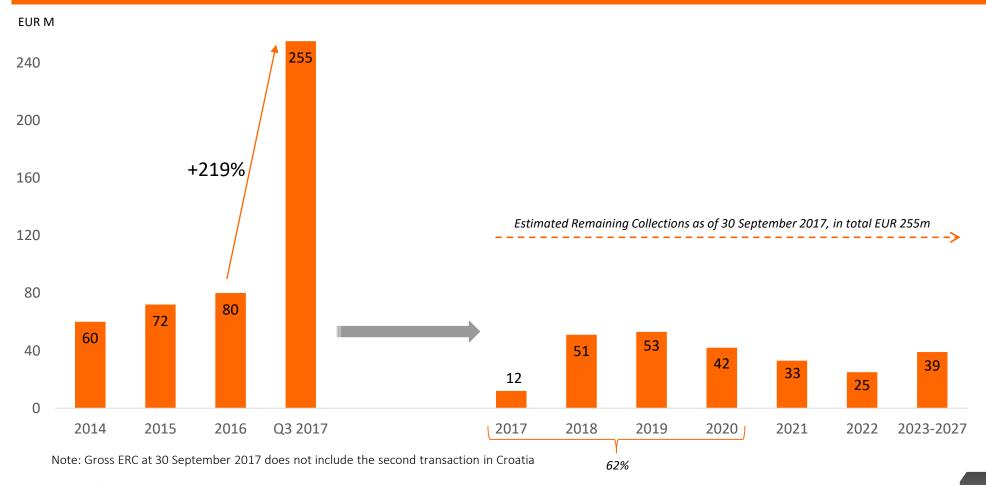
Capitalize on strong market opportunities in Southern, Central and Eastern Europe reflected in current pipeline



# DDM | Investments in 2017 – resulting in significant ERC growth



#### Historic 120-months gross ERC and projected future collection on existing portfolios, 30 September 2017









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### Key developments

Q3 2017



#### Summarizing the quarter

- Entered Greece
  - Investment of EUR 50M
  - Very large underlying portfolio with a nominal value of about EUR 1.3BN
- Further portfolio acquired in the Czech Republic for EUR 12M
  - Purchased from a repeat seller
- Significant increase in ERC
  - Increase of 219% since 31 December 2016
- Strengthened management team to support continued rapid expansion
- Secured a EUR 17M super senior revolving credit facility
  - With a Swedish bank
  - Continuing to lower our cost of funding



Company headquarters in Switzerland

Invested markets



### Key developments

### Since the end of the quarter



#### Since the end of the quarter

- Closed the second investment in Croatia of EUR 21M in October
  - Secured corporate receivables
- Mikael Nachemson proposed to be elected as a new member of the Board of Directors
  - Solid experience from the finance industry
  - Experience as a Board member for listed companies
  - To be elected at an Extraordinary General Meeting
- EUR 10M bridge financing successfully raised
  - Increasing equity in the bond group
  - Providing the opportunity to issue further debt
- Capital Markets event in Stockholm on 15 November
- Future investments
  - A number of sizeable transactions are expected to close by year end



Company headquarters in Switzerland

Invested markets







Company overview

Key developments

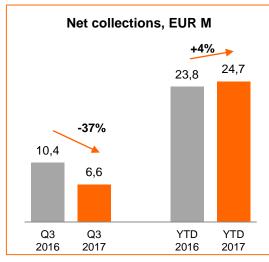
Financial recap January – September 2017

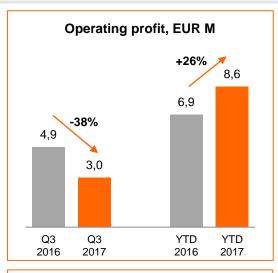


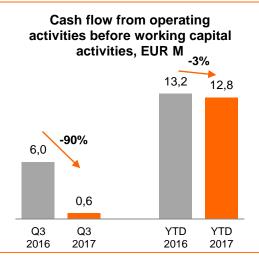
### Strong YTD 2017

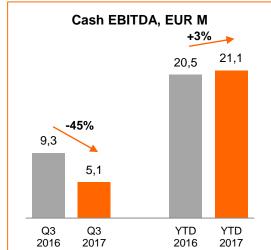
### **Financial Summary**

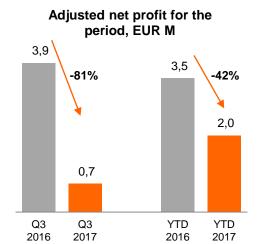


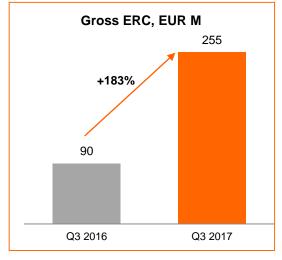














### DDM

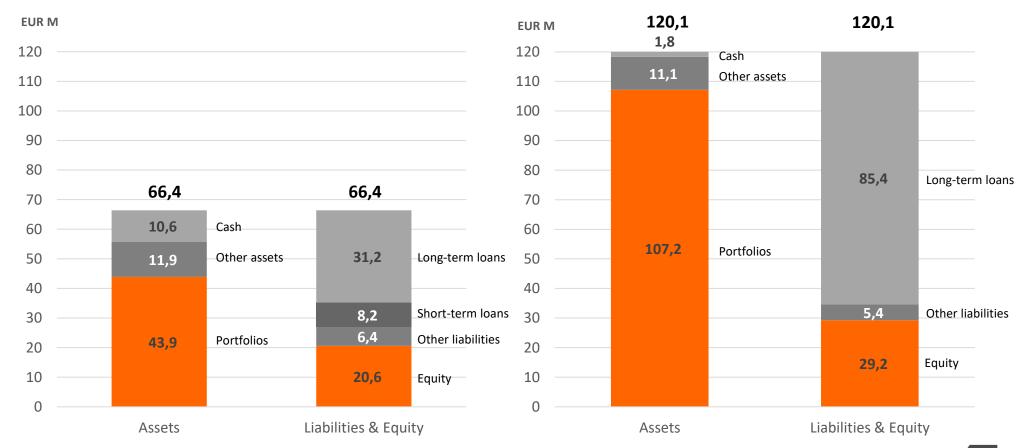
# Significant growth achieved YTD 2017 - more than doubling portfolio value



### Balance sheet structure at 30 September 2017 compared to 31 December 2016

#### 31 December 2016

### 30 September 2017

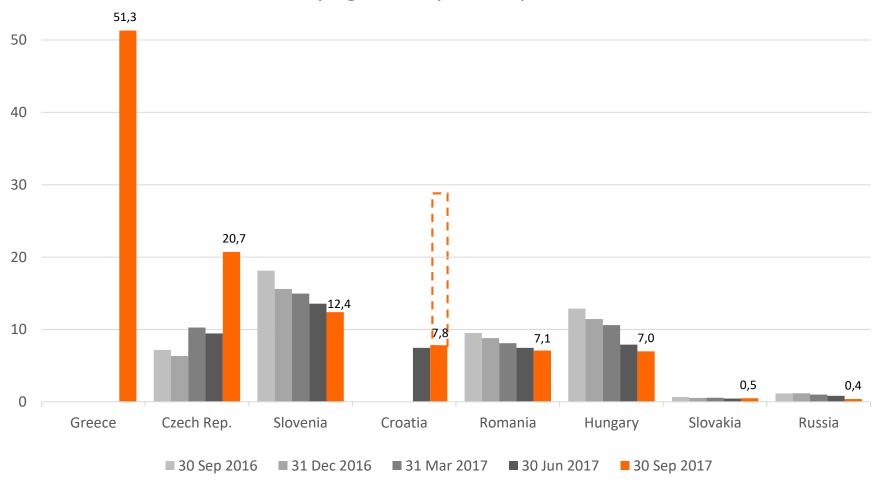




# DDM | Portfolio composition changing following recent acquisitions



### Carrying value by country, EUR M

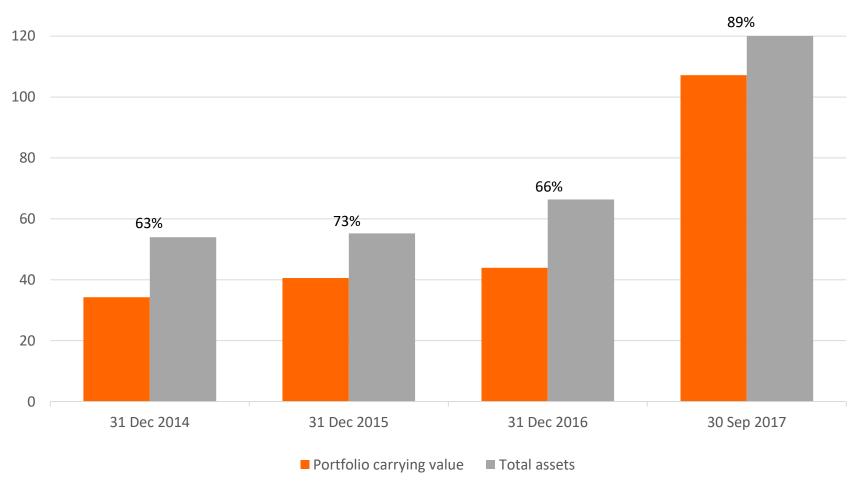




# DDM | Portfolio value is a significantly higher share of total assets



### Portfolio carrying value and total assets, EUR M





### DDM Funding growth in 2017

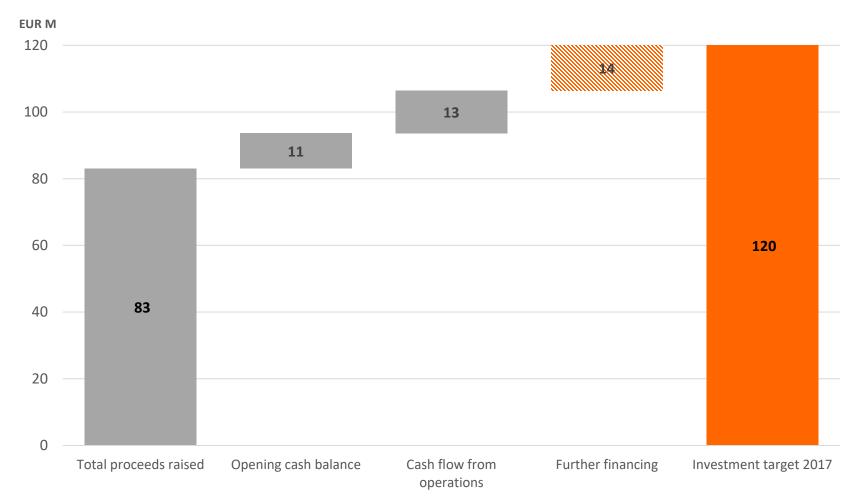






### DDM Funding 2017 investment target







## DM 2017 Guidance and Targets



Guidance	Portfolio investments of EUR 120M for 2017  Operating expenses of EUR 6M for 2017
YTD 9M 2017	Portfolio investments of approximately EUR 96M YTD  Operating expenses of EUR 4.9M
Financial targets	Maintain an EBIT margin (LTM EBIT / LTM Revenue on invested assets and Revenue from management fees) above 50%
LTM Q3 2017	Gross Estimated Remaining Collections (ERC) growth year-on-year above 25%  EBIT margin of 62%  Gross ERC growth year-on-year of 183%

LTM = Last twelve months



# DDM | Key takeaways – Significant increase in ERC and new revolving credit facility



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### DDM | Capital Markets Event



#### **Capital Markets Event**

- Wednesday 15 November, 08:30 until about 11:00
- Location: Carnegie Investment Bank, Regeringsgatan 56, Stockholm
- Provide further insight into DDM's strategy, development, markets, investments and financials
- Introduction of the Company's principal owner Aldridge EDC Specialty Finance
- Presentations by the Chairman of the Board Kent Hansson, CEO Andreas Tuczka and CFO Fredrik Olsson
- Q&A to follow presentations
- Please register by email at: investor@ddm-group.ch



## Q&A Thank you for your attention



## Q4 and full year report January – December 2017: 28 February 2018 Annual report 2017: 29 March 2018

















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### Appendix



## DDM | Knowledge and relations build our success



Consumer and corporate assets

Distressed assets
Performing &
Non-performing

Acquisition and collection of distressed assets

Acquisition of distressed assets

Asset management

Debt collection

Favoured partner:
 DDM is the expert
 providing know-how and
 best practice

Managing the process:
 Strong controls via automated processes for performance and compliance

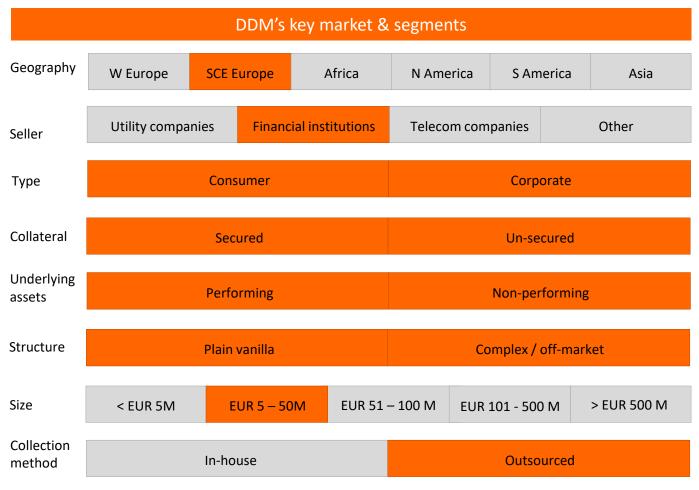
Outsourcing:
 Established debt
 collection network
 throughout SCEE

Knowledge	Extensive local sector experience across the internal organisation
Deal sourcing	Structured yet opportunistic approach the key value driver, both for profitability and growth
Relations	Strong relationships with reputable sellers of debt portfolios across the region and a credible buyer
Processes	DDM manages the collection process through its proprietary IT system and outsources collections to the optimal partner
Scalability	Cross regional relationships for quick market entry and flexibility



### DDM | Competitive landscape





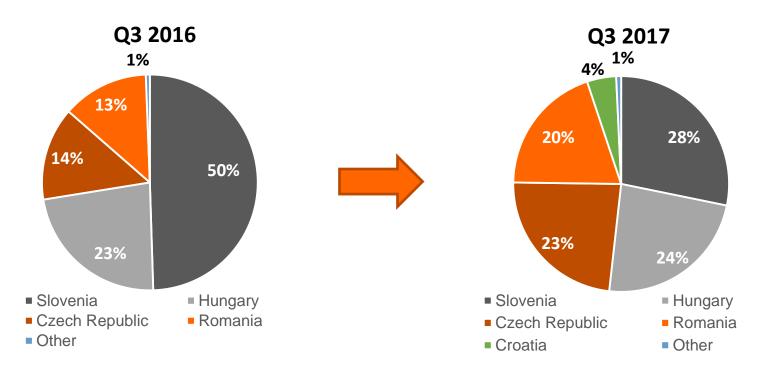
DDM's activities are shown in orange





### Opportunistic deal focus on the Southern, Central and Eastern European region changing composition of collections

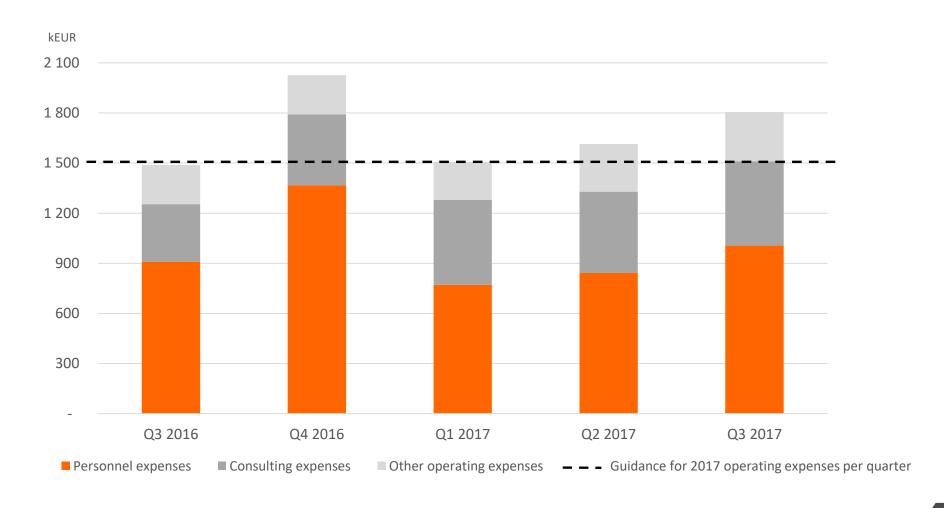
# Net collections by country, % Q3 2016 vs. Q3 2017





### DDM | Operating expenses



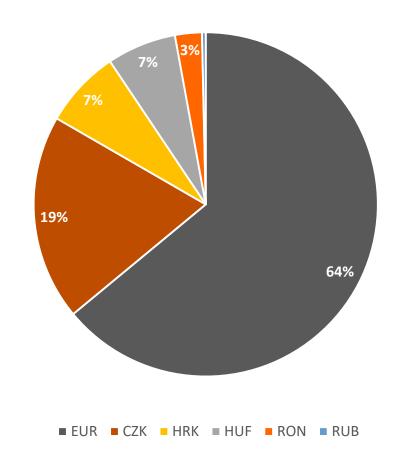




# DDM | A significant share of the portfolio is EUR denominated



### Carrying value by currency, % of total





### DDM Group structure



