

On a path of rapid growth

Capital Markets Event 2017

15 November 2017



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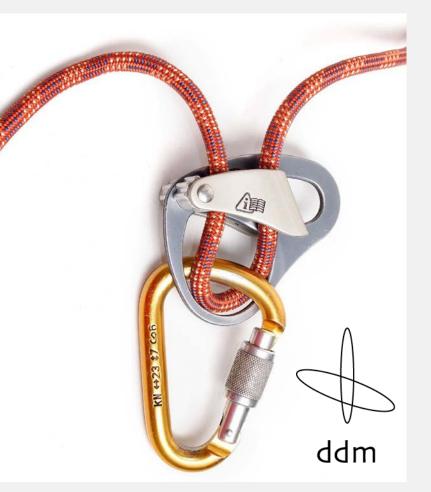
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AGENDA

- 1. Introduction to DDM
- 2. Market overview and competitive landscape
- 3. Business overview and investments
- 4. Financials and funding
- 5. Next steps



Today's presenters: a team with the right experience



KENT HANSSON Chairman and Founder

Experience

 26 years industry experience, previously from Intrum Justitia Group responsible fo Pan European Purchased Debt company



ANDREAS TUCZKA Chief Executive Officer

Experience

- Co-Founder and Managing Partner of AFDC
- Head of European Financial Institutions and Managing Director of Lone Star Europe



FREDRIK OLSSON Chief Financial Officer

Experience

- With DDM since 2014
- Finance Manager at LyondellBasell Industries NV
- Head of Investor Relations and other management positions at Petroplus Marketing AG



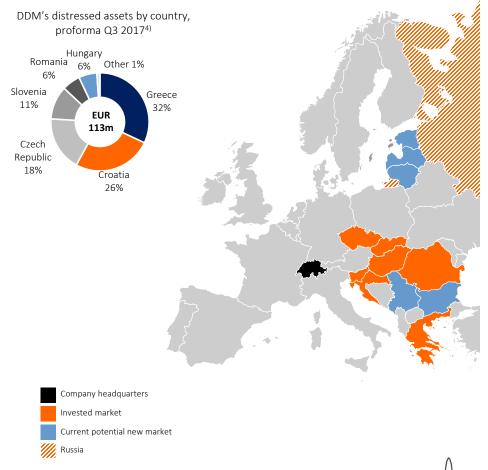
DDM Group at glance

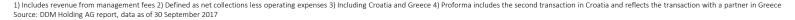
Leading acquirer of distressed assets in focus region

- A specialist acquirer and manager of performing and non-performing loans (NPL) with focus on Southern, Central and Eastern Europe (SCEE)
- 10 years experience of investments and debt collection in the region
- Large network of debt collection agencies (DCAs) across SCEE provides a cost efficient, lower risk, highly flexible and scalable business model
- The advanced proprietary IT system FUSION provides granular and real-time overview of portfolio performance, competitive pricing and analytics tools, resulting in realizing above market returns
- Proven deal execution with about 90 portfolios acquired in ten markets



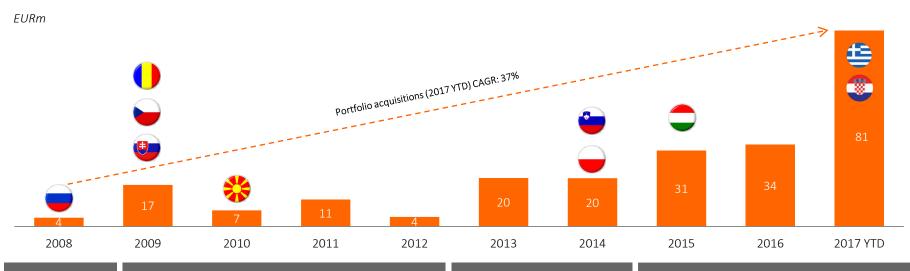
Geographic locations







Proven investment track record and rapid expansion



Start up phase

2007: DDM founded 2008: First external funding and initial investments made in Russia

Build up phase

2009-2012: Build up of team, processes and IT system FUSION DDM headcount from 3 to 10+ people, acquired 50 portfolios

2009: Enters Romania, Czech Republic and Slovakia

2010: Enters Macedonia

Scale up phase

2013: First bond issue of SEK 300m Starts co-investment discussions with a leading global financial institution

2014: IPO on Nasdaq OMX First North Enters Poland and Slovenia

Growth (target pipeline)

2015: Enters Hungary with two landmark transactions

2016 July: Share capital increase of EUR ~ 7m and first Euro bond of EUR 11m issued. Landmark transaction in Slovenia

2017 Jan: Refinanced existing debt with EUR 50m bond at 9.5%

2017 Mar: Completed share issue of EUR ~ 11m

2017 Apr: Completed EUR 35m tap issue of outstanding bond at 101.50 corresponding to a yield of \sim 9%

2017 June: Acquired two portfolios in Croatia

2017 July: Milestone transaction in Greece

2017 Sept: Acquired portfolio in Czech Republic from repetitive seller and signed EUR 17m RCF

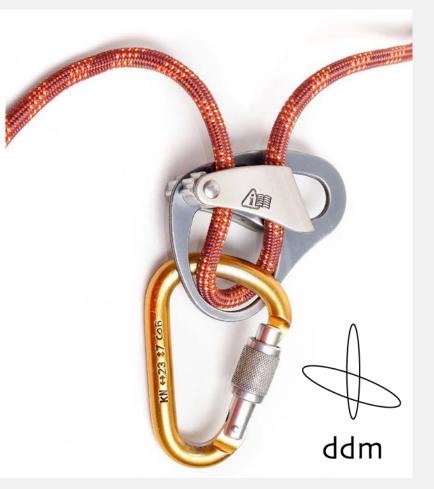
2017 Nov: EUR 10m bridge financing completed. Transaction with partner in Greece.

Roadmap: Capitalize on strong market opportunities in SCEE and continued focus on funding growth and lower cost of capital

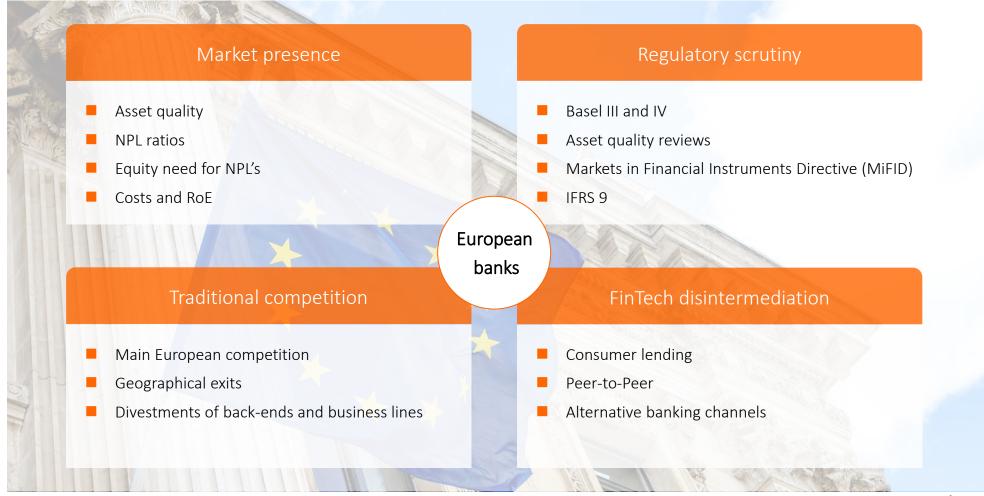
Note: Country flags represent when DDM first entered the respective market

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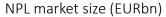


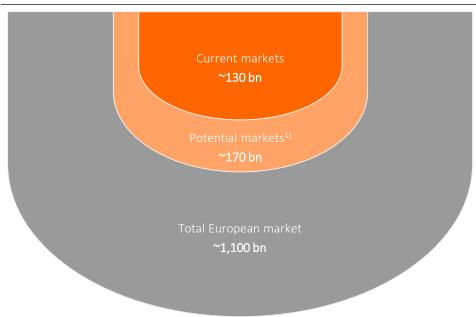
Increasing pressure on banks to continue divestments of NPL portfolios





DDM invests in a sizeable market segment with plenty of opportunities

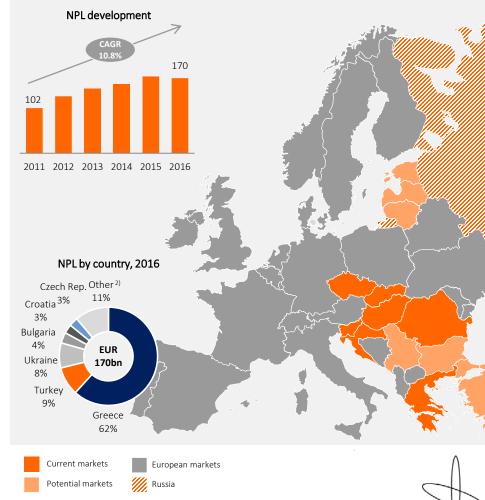




- DDM's current and potential markets represent around 15% of the European NPL market
- The less mature focus region is characterized by higher IRR levels and fewer competitors in general
- Attractive transactions are often smaller in size and more complex
- 2011 and 2016

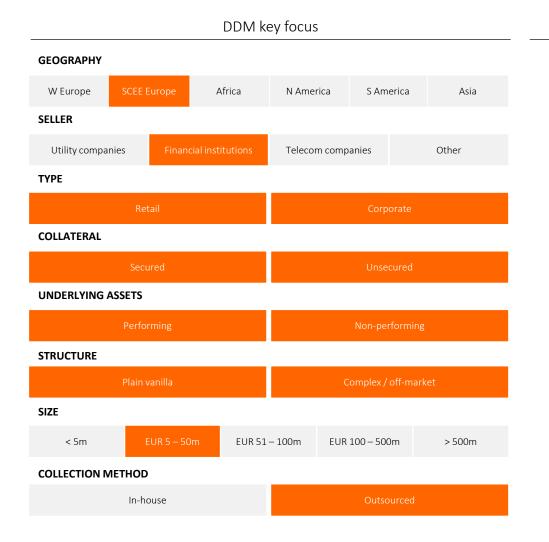
62% • NPL's in selected SCEE countries increased with a CAGR of 10.8% between Current markets Potential markets Source: EBA, ECB and PWC (figures from 2016)

NPL landscape



1) Potential markets of EUR 170bn includes current markets of EUR 130bn 2) Hungary, Romania, Serbia, Slovakia, Slovenia, Latvia, Lithuania and Estonia

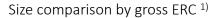
DDM's focus market and competitive landscape

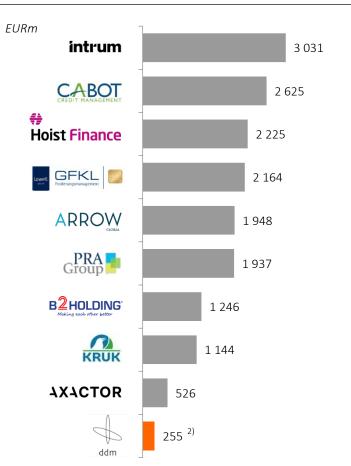




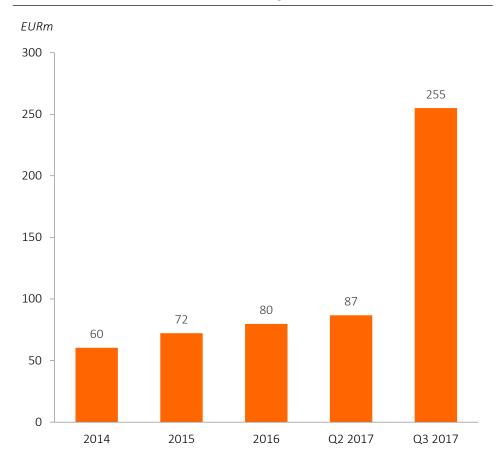


Significant growth potential





DDM's 120 month gross ERC 2)

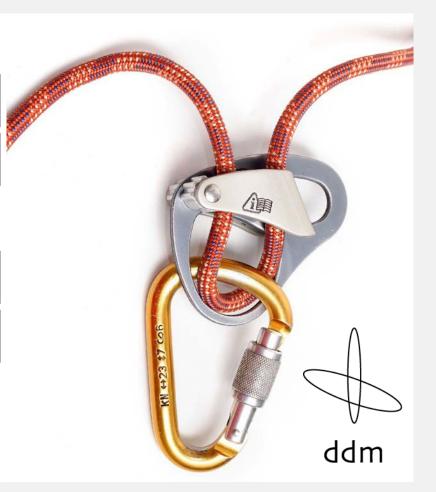






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Business model tailor made for the SCEE markets

Strong presence in the SCEE market

Experienced organisation with proven track record and significant industry knowledge

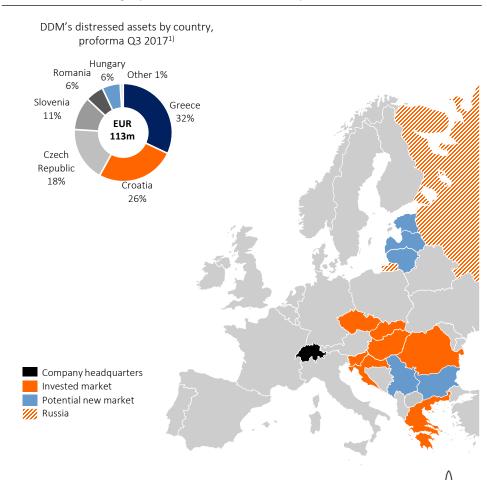








Geographic distribution at 30 September 2017





¹⁾ Proforma includes the second transaction in Croatia and reflects the transaction with a partner in Greece

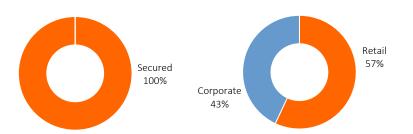
Hungary and Slovenia – two DDM success stories

Hungary Slovenia

- Acquired in 2015
- Leasing company, primarily cars
- Performing & non-performing assets
- Investment amount of about EUR 90m, incl co-investor share
- Break-even within 18 months

- Acquired in 2016
- Mixed portfolio containing secured & unsecured assets
- Investment amount of approximately EUR 17m
- ERC of EUR 34m at acquisition date
- Break-even within 15 months

Breakdown of portfolio



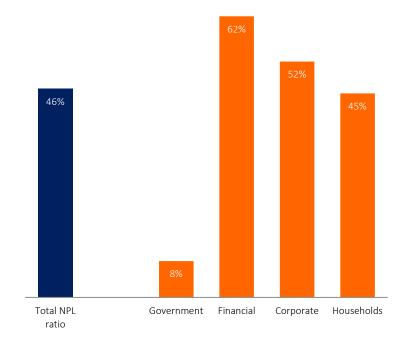
Breakdown of portfolio





Greece is a significant opportunity

- Greece has the largest non-performing loan market in Southern, Central and Eastern Europe, with over EUR 100bn in NPLs
- Distressed loans represent around 46% of the major Greek banks' total loan portfolios, the highest ratio in Europe
- There is a strong focus by the Greek government and European partners to reduce this ratio
- On a sector level the NPL ratio for:
 - financial debt is over 60%
 - non-financial corporate debt is around 52%
 - household related debt is about 45%
- Until the summer of 2017 Greek banks preferred to retain NPLs on their books, trying to recover unsettled debt mainly through corporate restructurings and workouts
- Very few NPL transactions have taken place so far, however there is strong international demand to invest
- The necessary legal framework in Greece is becoming well developed, allowing for efficient collection activities





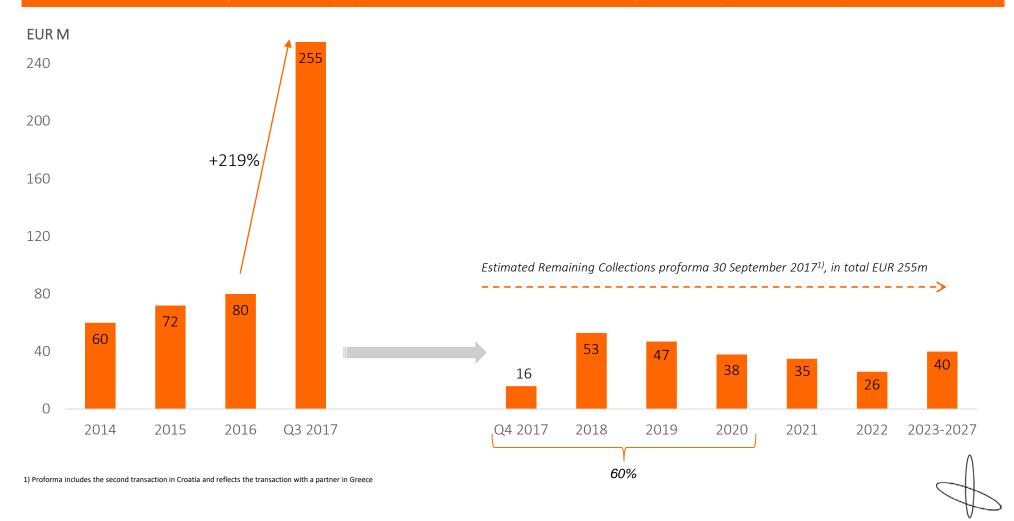
DDM's investment in Greece

- DDM has a first mover advantage in this market as a result of the transaction, a EUR 1.3bn NPL portfolio from Attica Bank, Greece's fifth largest bank
- DDM's initial investment of EUR 50M will be reduced to EUR 35M following a new partnership and co-investment with a strong global investment manager (as announced on 6 November)
- The new partner's investment:
 - Strengthens and broadens DDM's foothold in the Greek market;
 - Underpins the quality of the portfolio and DDM's underwriting;
 - Adds to DDM's strong network in Greece; and
 - Reduces DDM's exposure to the Greek market and thereby re-balances DDM's overall portfolio of investments
- As a result of this partnership, Greece represents 32% of DDM's overall book value of distressed asset portfolio investments
- The recent partnership once again demonstrates that one of DDM's strengths is the flexibility to execute transactions regardless of jurisdiction (Hungary, Slovenia, Greece)



Current ERC curve allows for substantial growth in collections

Historic 120-months gross ERC and projected future collections from existing portfolios, proforma 30 September 2017¹⁾



Strong pipeline of new investment opportunities

Comments

- 2017 YTD, the value of analysed investment opportunities amounted to over EUR
 3 billion
- The average investment value of the analysed portfolios decreased to EUR 23 million (compared to EUR 30 million average value of 2016)
- Similarly to 2016, significant number of mixed asset type portfolios, requiring complex valuation processes, results in longer transaction time spreading estimated closing dates over the next 6-12 months
- Currently, DDM is involved in a number of negotiations supporting expectations for continuous investment growth

Portfolios analysed (investment value EURm and number of portfolios)



1) Including new and rolled over portfolios from 2016, all analyzed and priced. Management estimates. Data as of 27 October 2017

Number of portfolios analysed by type, 2017 YTD

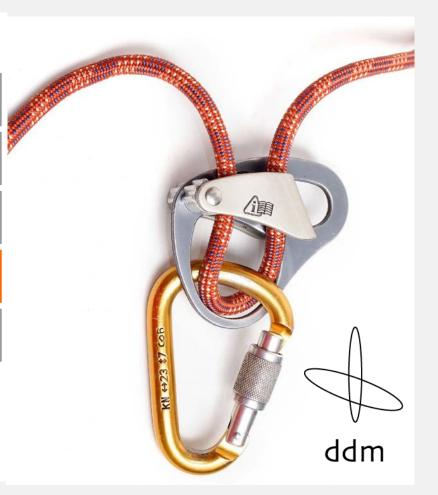


2017-2018 investment opportunities¹⁾



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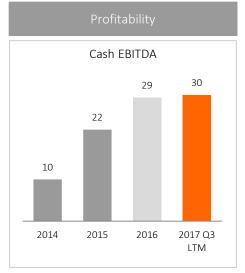


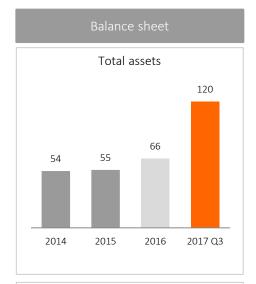
DDM well on track to deliver on 2017 guidance and targets

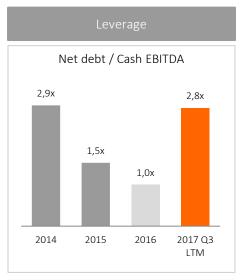




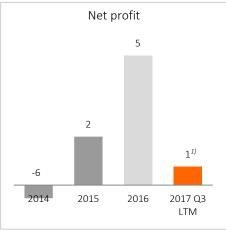
Our Financial KPIs show our solid development





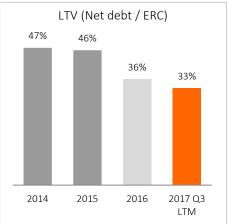


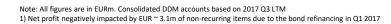






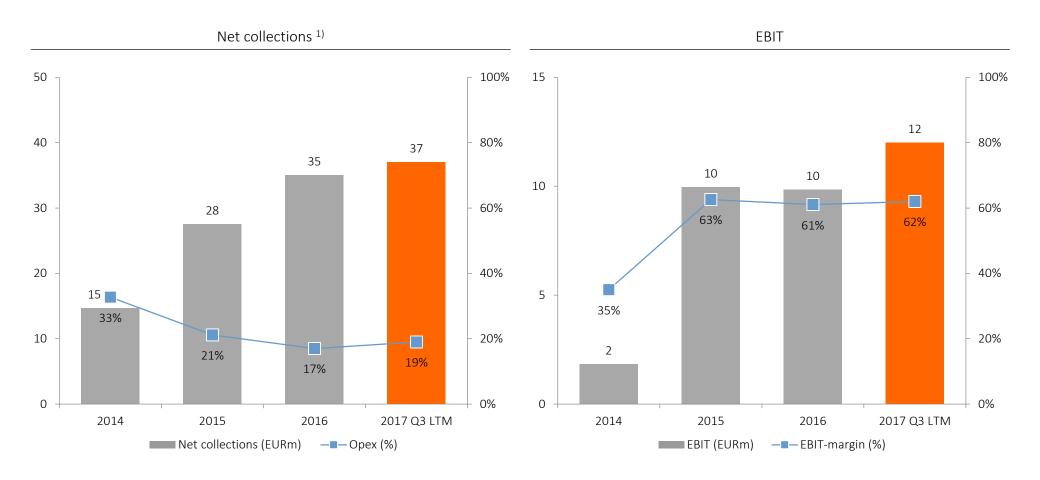








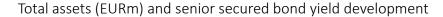
Strong growth and scalable model with significant operating leverage

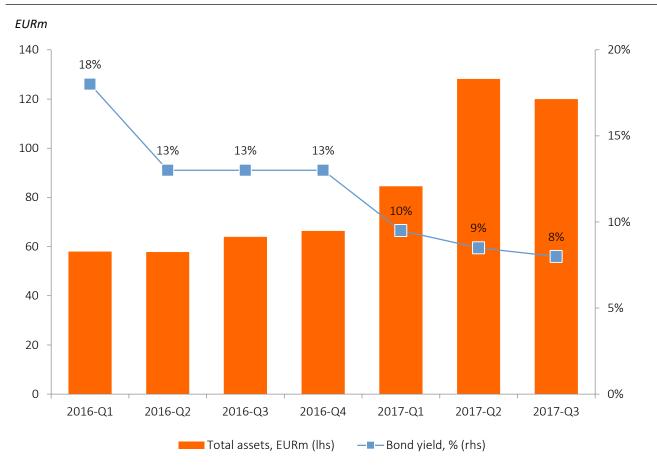




¹⁾ Including revenue from management fees Note: All figures are in EUR millions. Consolidated DDM accounts based on 2017 Q3 LTM

Cost of debt has decreased significantly reflecting our progress





Major achievements last 12 months

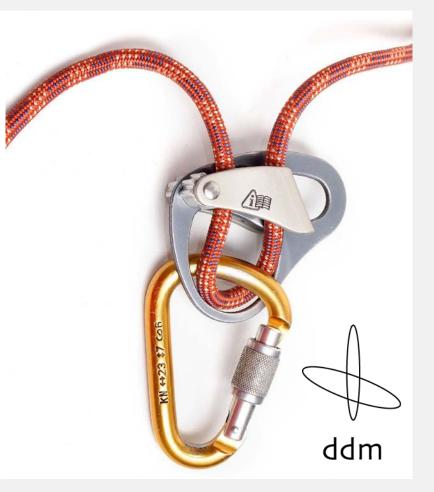
- ✓ Cost of debt has decreased significantly over the last 12 months
- ✓ Complete overhaul of old funding platform
 - Old legacy structure replaced with new and more efficient structure
 - SEK funding replaced with EUR funding
 - Expensive junior financing repaid
- ✓ First bank financing in place with recently announced EUR 17m RCF
- ✓ EUR 10m bridge financing completed in November
- ✓ Continued diversification of funding platform and lowering cost of capital remain key priorities for DDM

#

Source: Bloomberg

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Next steps to support our path of rapid growth

Management

- Continue to strengthen and broadening management team & board to gear up for future growth
- EGM in December 2017 where Mikael Nachemson is proposed to be elected

Funding

- Issue additional financing to support growth
- Continue to work towards lower cost of funding
- Increase funding diversification

Growth initiatives

- Enter additional countries in focus region
- Generally focus on larger investments
- Meet portfolio investment target of EUR 120m

Nasdaq main list

 Change listing from Nasdaq Stockholm First North to Nasdaq Stockholm main list



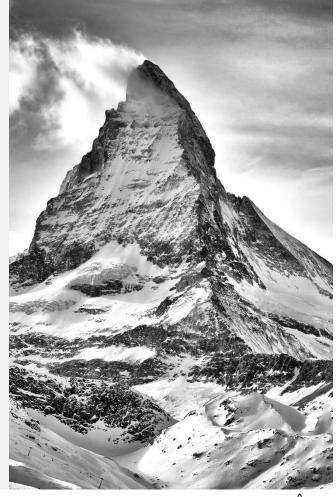
Summary

Strong position in highly attractive SCEE markets

✓ EUR ~170bn market opportunity, higher IRRs, less competition

Expertise organization with an impressive track-record of acquiring and managing complex investments

- ✓ +90 portfolios acquired, specialists in executing complex multi asset-classes deals with unrivalled return
- ✓ Diverse and experienced organization with longstanding track-record from DP industry
- Trusted partner to large selling banks
 - ✓ Strong vendor relationships with large European banks, proven by large number of off-market deals and repeat sales
- Superior operating model tailored for SCEE markets Unique, agile and low risk
 - ✓ Wide network of trusted DCAs, no large fixed cost in-house collection platforms and single IT system that accumulate all data on a granular level
 - Impressive growth trajectory, strong cash flows and highly scalable platform
 - ✓ Year-on-year ERC growth of +180%, +50% EBIT margins, LTM Cash EBITDA of EUR 30m
 - Continue lowering funding costs and further diversification a key priority



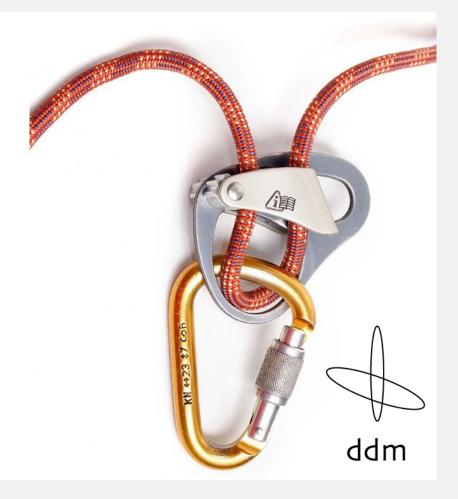


New majority shareholder - AEDC

- Introduced DDM to the transaction in Greece
- Bridged EUR 20m for the Greek transaction (out of the total deal of EUR 70m) in order to accomplish the transaction
- Introduced a new partner and co-investor that will strengthen DDM's network in Greece and benefit our further growth

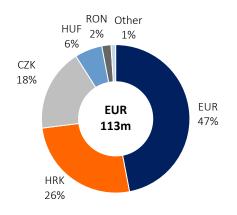


APPENDICES

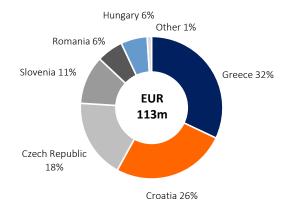


Portfolio overview

Carrying value by currency, proforma 30 September 2017¹⁾

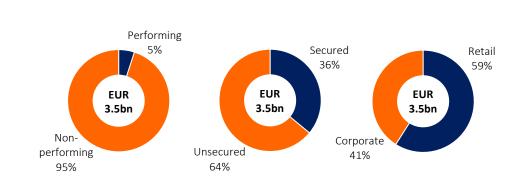


Carrying value by country, proforma 30 September 2017¹⁾

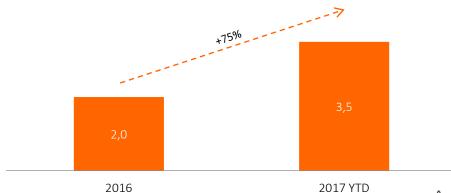


¹⁾ Proforma includes the second transaction in Croatia and reflects the transaction with a partner in Greece

GCV²⁾ by category as of acquisition date



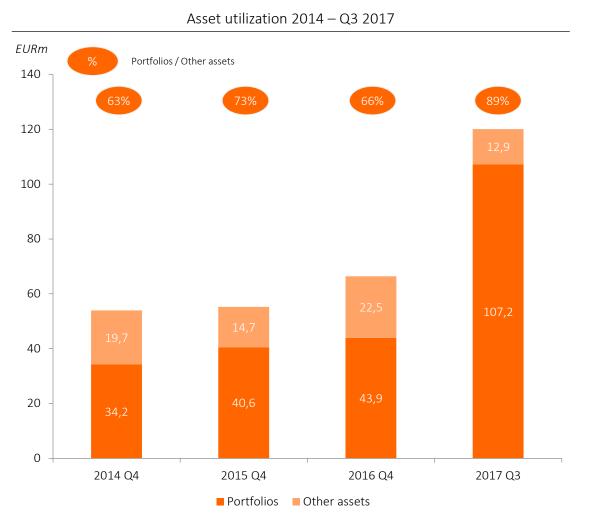
GCV²⁾ development, EURbn



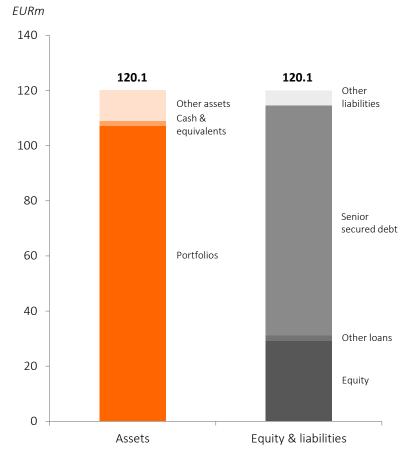


²⁾ Gross collection value, including Croatia and Greece

Asset utilisation and balance sheet structure



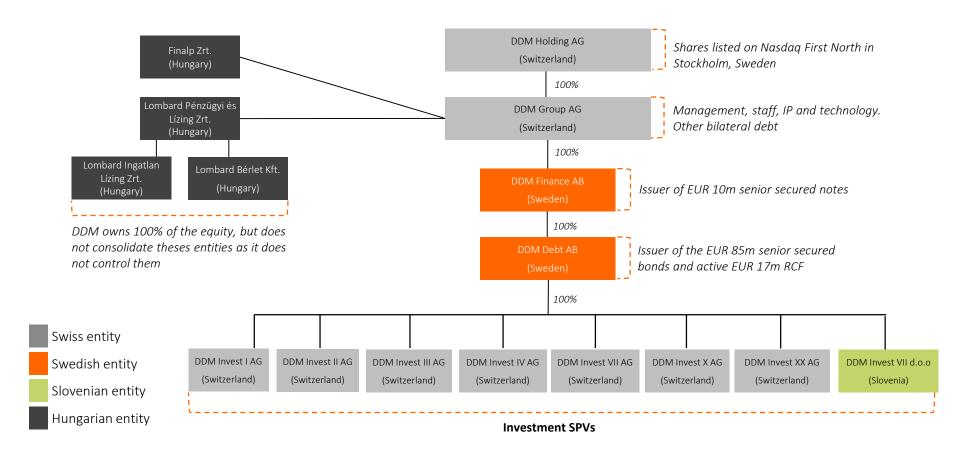
Balance sheet as of 30 September 2017 1)







Group structure





Shareholder structure

Shareholders as of 30 September 2017

Owner	No. of shares (thousands)	Capital and votes
Demeter Finance Sarl 1)	6,618	48.8%
Praktikertjänst Pensionsstiftelse	795	5.9%
Kent Hansson inkl. bolag	584	4.3%
Strategic Investments	510	3.8%
Manuel Vogel	469	3.5%
Richard Göransson	448	3.3%
J.P. Morgan Europe	375	2.8%
Nordnet Pensionsförsäkring	304	2.2%
Avanza Pension	268	2.0%
Gustav Hultgren	264	1.9%
Total 10 largest owners	10,635	78.4%
Other shareholders	2,926	21.6%
TOTAL	13,560	100.0%



Income statement

Income statement

5 11 11040				
For the year ended 31 December	2014	2015	2016	2017.02.1714
Amounts in EUR '000	2014	2015	2016	2017 Q3 LTM
Revenue on invested assets ¹⁾	5,222	15,926	14,919	17,054
Reconciliation of revenue on invested assets:				
Net collections ¹⁾	14,687	27,508	34,225	35,166
Amortization of invested assets	-10,600	-7,427	-18,623	-18,181
Revaluation and impairment of invested assets	1,136	-4,155	-682	69
Revenue from management fees	0	0	1,207	1,648
Personnel expenses	-2,705	-3,827	-3,949	-3,985
Consulting expenses	-1,215	-1,207	-1,247	-1,924
Other operating expenses	-881	-779	-952	-1,044
Other operating income	1,553	0	0	C
Amortization and depreciation of tangible and intangible assets	-147	-147	-134	-141
Operating profit	1,828	9,967	9,843	11,608
Financial income	8	30	32	0
Financial expenses ²⁾	-5,902	-5,961	-6,663	-10,807
Unrealized exchange profit / (loss)	-2,070	-1,707	2,111	-670
Realized exchange loss	-283	-427	-257	26
Net financial expenses	-8,247	-8,064	-4,777	-11,451
Profit / (loss) before income tax	-6,418	1,903	5,066	157
Tax income / (expense)	64	-54	275	611
Net profit / (loss) for the year	-6,354	1,848	5,341	767

¹⁾ Includes revenue from management fees in 2014-2015 2) Includes EUR 3.1M of non-recurring items related to the refinancing in H1 2017



Balance sheet – Assets

Assets

Amounts in EUR '000	31 December 2014	31 December 2015	31 December 2016	30 September 2017
ASSETS				
Goodwill	4,160	4,160	4,160	4,160
Intangible assets	1,838	1,748	1,637	1,554
Tangible assets	21	70	63	55
Interests in associates	-	600	600	600
Distressed asset portfolios	34,242	22,254	32,472	100,176
Other long-term receivables from investments	-	18,307	11,447	6,977
Deferred tax assets	130	108	1,289	1,162
Other non-current assets	-	-	1,332	1,573
Total non-current assets	40,392	47,247	53,001	116,257
Accounts receivable	3,744	4,131	1,660	958
Other receivables	325	300	910	476
Prepaid expenses and accrued income	505	142	205	604
Cash and cash equivalents	9,001	3,392	10,599	1,761
Total current assets	13,575	7,964	13,374	3,799
TOTAL ASSETS	53,967	55,211	66,375	120,056



Balance sheet – Equity and liabilities

Equity and liabilities

Amounts in EUR '000	31 December 2014	31 December 2015	31 December 2016	30 September 2017
SHAREHOLDERS' EQUITY AND LIABILITIES				
Share capital	5,786	5,786	7,540	11,780
Share premium	10,778	10,778	15,512	21,030
Other reserves	(194)	(547)	(584)	(584)
Accumulated losses incl. net loss / profit for the period	(9,583)	(7,735)	(1,893)	(2,997)
Total shareholders' equity attributable to Parent Company's shareholders	6,786	8,281	20,575	29,229
Loans	37,282	30,145	31,192	85,417
Post-employment benefit commitments	344	812	474	611
Deferred tax liabilities	69	60	231	231
Total long-term liabilities	37,695	31,017	31,897	86,259
Liabilities to credit institutions (bank overdrafts)	1	-	-	-
Accounts payable	5,249	5,758	1,568	962
Tax liabilities	-	-	-	554
Accrued interest	2,364	2,519	2,418	1,390
Accrued expenses and deferred income	1,873	1,011	1,733	1,662
Loans	-	6,625	8,184	-
Total current liabilities	9,487	15,914	13,903	4,568
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	53,967	55,211	66,375	120,056

